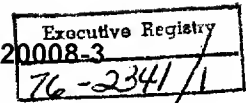




ATSU-CASA

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**DEPARTMENT OF THE ARMY**  
**UNITED STATES ARMY INSTITUTE FOR MILITARY ASSISTANCE**  
**FORT BRAGG, NORTH CAROLINA 28307**

22 JUN 1976

Dear General Walters:

I would like to express my appreciation and gratitude for the support you have given to foreign area officers through the years and for your graduation presentation to the officers of FAOC 2-76.

You personify the ideal foreign area officer and your experiences provided a fitting sendoff to members of the class as they embarked on their new assignments. The example of your career, particularly the professional rewards resulting from close official and personal relationships with friend and foe alike, will serve as an inspiration to the class in their efforts to serve their country in positions requiring military and political awareness.

Along with our thanks, please accept our best wishes upon your retirement. We all take comfort in the knowledge that you support the Institute's educational mission and have agreed to return in the future to pass along your experiences and invaluable knowledge to my faculty and students. I'm looking forward to reading your book.

Respectfully,

ROBERT C. KINGSTON  
Major General, USA  
Commandant

Lieutenant General Vernon A. Walters  
Deputy Director  
Central Intelligence Agency  
Washington, D.C. 20505



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Executive Registry
76-2341/1

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85 JUN 25 1976

22 JUN 1976

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14 May 76

SUBJ: General Walters' trip to Fort Bragg, N.C. on 11 June 1976

At invitation of General Kingston, CO of Army Institute for Military Assistance, General Walters is going to give the Graduation Address to class of 30 FAST (Foreign Area Specialists) at 0830 on 11 June 76. Also invited to stay for lunch.

I explained General's situation to Capt Owen who called to extend the invitation, that he will have left the Agency, but not yet retired from the Army, and that transportation & travel orders would have to be provided by DA. Capt Owen said Ft Bragg was prepared to provide the transportation. They have funds for such programs. They can provide ticket which can be picked up at National Airport "will call" desk. Flight times are: (Piedmont Airlines)

Y11	1135	Dep Nat	1342	Arr Fayetteville	1-stop	snack
<del>737 #9</del>	<del>1520</del>	<del>" "</del>	<del>1615</del>	<del>" "</del>	<del>NON-STOP</del>	
737	2200	" "	2255	" "	NON-STOP	
Y11	1855	" "	2022	" "	NON-STOP	SNACK

For the return to Washington, there is a Piedmont flight leaving Fayetteville at 1210 arriving National at 1300.

But since they want you to stay for lunch, they can fly you back to Washington in Gen Kingston's aircraft (U-21). You have to be back for dinner at General Aaron's that evening in your honor.

Which flight do you want to go down on?

Nancy

Ret dep = 1400 fm Ft Bragg  
 Capt Owen or Major Walsh = Pgm Coord.

STAT

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Call from Capt Owen, Ft Bragg Army Institute for Military Assistance, in Maj Gen Robert C. Kingston's Office, inviting General Walters to address the FAST Students (30) Graduation at 0830 on 11 June 76 and hand out diplomas after speech. Invited to stay for lunch.

Checked with General Walters and he agreed to do it. Called to accept the invitation.

Major Mark Walsh (who knew General Walters in Brazil in 1967) will be his escort officer

DDCI must be back that evening for dinner hosted by Gen Aaron in his honor. There is a Piedmont flt leaving Fayetteville at 1210 arriving DC at 1300 daily.

Invitation letter forthcoming.

nl

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3 June 1976

Major General Robert C. Kingston  
Commandant, U.S. Army Institute  
for Military Assistance  
Fort Bragg, N. C. 28307

Dear General Kingston:

Just a note to acknowledge your kind invitation to address the graduation of the Foreign Area Officer Course on 11 June. Having met so many outstanding FAST students while I was in various Attaché assignments, I am particularly pleased to be able to accept and I look forward to being with you on the 11th.

With every good wish,

Faithfully,

Vernon A. Walters

Vernon A. Walters  
Lieutenant General, USA

Distribution:

OTR - 1

A/DCI - 1

DDCI - 2

ER - 1

THE 4 10 05 PM '76

EB



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DEPARTMENT OF THE ARMY

UNITED STATES ARMY INSTITUTE FOR MILITARY ASSISTANCE  
FORT BRAGG, NORTH CAROLINA 28307

Executive Registry

76-2341

ILLEGIB

cy ent OTR

20 MAY 1976

Dear General Walters:


On 11 June 1976 at 0830 hours the U.S. Army Institute for Military Assistance will have the honor of graduating the officers of Foreign Area Officer Course (FAOC) 2-76. At the time of graduation these officers will have successfully completed a demanding 21-week and 1-day course of instruction designed to develop area expertise and politico-military awareness.

I would like to take this opportunity to invite you to deliver the graduation address to FAOC 2-76. In the eyes of many people, myself included, you personify many of the skills and talents that we associate with the consummate politico-military specialist. Your highly successful professional career and years of service to country only serve to reinforce that shared perception. Consequently, it would be particularly appropriate for you to be the one to send the FAO's on their way with a few words of advice and encouragement.

In order to acquaint you with some of the changes in the Foreign Area Officer Course and familiarize you with the background of the resident class, I have taken the liberty of inclosing both a course precis and a class profile. I have also inclosed a roster showing the anticipated assignments of the officers.

If this invitation or any of the inclosures generate any questions, please have a member of your staff contact Colonel Raymond Maladowitz at AC 919 396-7809/2415.

Respectfully,

  
ROBERT C. KINGSTON  
Major General, USA  
Commandant

3 Incl  
As stated

Lieutenant General Vernon A. Walters.  
Deputy Director of Central  
Intelligence  
Washington, D.C. 20505



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THE FOREIGN AREA OFFICER PROGRAM AND FAO COURSE

January 1975

-THE FAO PROGRAM-

The Foreign Area Officer Program produces officers qualified for assignment to positions requiring a language proficiency, detailed knowledge of foreign areas, and politico-military awareness. Foreign Area Officers serve in positions which require specialized knowledge in fields such as plans and operations, attaché duty, service school instructor, special warfare, intelligence, security assistance, and politico-military affairs.

The training of a Foreign Area Officer now is programmed to include any or all of the following: an advanced degree in area studies or another FAO program-related discipline at selected universities in the United States or overseas; the 5-month Foreign Area Officer Course at the Institute for Military Assistance at Fort Bragg; 6-to 12-months of intensive language training; and 1-to 2-years of travel, research, and study in the individual's overseas area of specialization.

Upon completion of this training, Foreign Area Officers will serve in a wide variety of assignments dealing with the formulation and execution of politico-military policy and doctrine.

-THE FAO COURSE-

The 21-week/1-day Foreign Area Officer Course must be understood in terms of four major phases of instruction, augmented by a guest speaker program, a field trip to Washington, and a course-culminating 3-day symposium.

PHASE I: Operational Environment. This phase consists of 175 hours of instruction reinforced by 14 hours of guest speaker presentations and seminar.

The instruction provides an introduction to the geopolitical environment of the 1970's; 46 hours of seminar in one of five geographic areas of the world (Sub-Saharan Africa, Asia, Europe, Latin America, and Middle East) in which the geography, demography, history, cultures, religions, political dynamics, economic systems, external relations, military affairs, and external pressures are discussed; instruction in the disciplines of anthropology, sociology, psychology, political science, economics, and law insofar as the concepts and methodologies of these disciplines contribute to understanding the processes of modernization and change, conflict, and intercultural communications; a concentrated examination of the foreign policies and security assistance-type programs of selected world powers; and a practical exercise in which the students in each regional seminar make an assessment of the potential for internal conflict within a country in their respective regions.



THE FOREIGN AREA OFFICER PROGRAM AND FAO COURSE (Continued) January 1975

The guest speakers address topics such as: "The World Scene: Foreign Policy Perspective"; "The World Scene: Security Perspective"; "Conflict and Change: The Chinese Experience"; "Conflict Theory: A Systematic Approach-Approach"; and "The Political Role of the Military in Non-Western Nations."

PHASE II: Considerations of National Resource Allocations and Management: This phase consists of 97 hours of instruction reinforced by 15 hours of guest speaker presentations and seminar, and addresses the complexities and interdependence of development and defense Resource Management requirements, programs, plans, and operations.

The purpose of this phase is to enable the students to identify the manner in which natural and human resources, energy, and information are allocated throughout the world. The phase includes a practical exercise on the Resource Management requirements of a selected country in each region with emphasis on the potential or actual involvement of the country's military in development, and another exercise in which the students prepare an internal defense estimate.

The guest speakers address topics such as: "The Dynamics of Modernization: Theory versus Practice"; "Development Planning: Lessons of Experience"; "Defense and Development: Resource Competitors"; "The Military Role: Providing Internal Security"; and "Urban Insurgency Movements: Nature and Countermeasures."

PHASE III: Security Assistance: This phase consists of 108 hours of instruction reinforced by 34 hours of guest speaker presentations and seminar, and addresses US security assistance, the US organization for assistance, and the national factors that have direct bearing on US policy.

The purpose of this phase is to prepare the student to act as a manager in execution of US security assistance programs or in design of plans. The phase culminates in the students preparing security assistance plans for selected countries. Desk officers from various governmental agencies participate in the exercise as resource people.

The guest speakers address such topics as: "International Law in Foreign Policy Decisionmaking"; "Department of State and Security Assistance"; "US Foreign Policy: The Congressional Perspective"; "The Department of State and Politico-Military Affairs"; "The National Security Council and US Foreign Policy"; "National Security and the Media"; "Department of the Army and Security Assistance"; "Department of the Air Force and Security Assistance"; "Department of the Navy and Security Assistance"; "Commercial Military Sales"; "The Defense Attaché and the MAAG"; "The Strategic Arms Limitations Talks"; and "Mutual and Balanced Force Reductions."

THE FOREIGN AREA OFFICER PROGRAM AND FAO COURSE (Continued) January 1975

PHASE IV: Civil-Military Operations: This final instructional phase consists of 61 hours of instruction reinforced by an additional 6 hours of guest speaker presentations and seminar, and insures that the student develops a working knowledge of the managerial and staff responsibilities of the civil-military operations (CMO) officer.

In this phase, particular emphasis is placed on the management and integration of psychological operations and civil affairs resources and activities. There is one case study on CMO contingency planning using the Dominican Republic crisis of 1965. A practical exercise on CMO responsibilities in a mid-to high-intensity conventional warfare environment culminates the phase.

The guest speakers address such topics as "The CMO Officer in the US Army"; and "Politico-Military Operations in the 1970's."

FAO Language Study: The Foreign Area Officer Course provides basic or intermediate level language instruction in more than a dozen languages--for both the FAO student and his or her spouse. Study for the student officer is mandatory and for the spouse is optional.

The Washington Interdepartmental Agency Field Trip: A week-long field trip to Washington is scheduled midway through the course. This trip permits students to visit and confer with representatives from government and private agencies in the Washington area who are concerned with US international relations and international security assistance programs and objectives. Wives may wish to accompany their husbands.

End-of-Course International Affairs Symposium: An International Affairs Symposium culminates the course with 3-days' presentation of professional papers and workshop discussions. Military and civilian experts, FAO program members, USAIMA staff and faculty, and others in military assistance will participate in the Symposium, scheduled for the end of the course.

Participation by Dependents in FAO Course Instruction: Wives of Foreign Area Officer Course personnel are welcome to participate in all unclassified FAO instruction. Wives are especially invited and encouraged to attend the 46 hours of area studies instruction, the 44 hours of unclassified guest speaker presentations, and 60 hours of language training. Wives are also invited to participate in the Washington Interdepartmental Agency Field Trip.

Recommendation for Accreditation: In May 1973, the Commission on Accreditation of Service Experience (CASE) of the American Council on Education evaluated the FAO Course and recommended it as equivalent to 6 hours graduate work and 20 hours of undergraduate work. Since that date, a significant number of major universities have provided FAO graduates with such credit as they have pursued further civil schooling.

23 February 1976

(Updated)

PROFILE  
FOREIGN AREA OFFICER COURSE 2-76

GRADE: COL LTC MAJ CPT TOTAL 30  
1 4 11 14

BRANCH: IN EN FA OD MI SC AG AD MP CE AR  
7 1 2 2 10 2 1 1 1 1 2

COMPONENT: USAR RA INDEF  
5 22 3

SOURCE OF COMMISSION: ROTC OCS NG USMA  
18 10 1 1

AGE: HIGH LOW AVG  
46 28 35

YEARS OF SERVICE: HIGH LOW AVG  
28 7 14

MILITARY EDUCATION: CAREER OFFICERS CRS C&GSC  
19 11

CIVILIAN EDUCATION: BS BA MA  
7 11 12

TYPES OF COLLEGE MAJORS:

<u>GRADUATE</u>	<u>UNDERGRADUATE</u>
Area Studies (3)	Political Science (2)
Engineering Civil	History General (4)
Engineering Mechanical Design	Sociology
International Relations	Psychology (2)
History General (2)	Language Literature Foreign
Psychology General	Geography General (2)
Psychology Experimental	Biological Sciences General
Business Administration	Economics Business
Political Science	Chemistry General
	Mathematics General
	Anthropology
	Education General (Teaching) Adm

MARITAL STATUS: MARRIED SINGLE  
26 4

COMBAT EXPERIENCE (MONTHS): VIETNAM CAMBODIA LAOS  
644 19 4

ADVISORY EXPERIENCE (MONTHS): VIETNAM THAILAND PHILIPPINES KOREA BOLIVIA HONDURAS  
208 50 15 24 24 2

LANGUAGES: VIETNAMESE-SAIGON (3); SPANISH-LATIN AMERICAN (4); PERSIAN (FARSI) (1);

THAI (Incl Siamese) (2); CHINESE-MANDARIN (Incl KUO-YU & HSIANG) (2);

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CHINESE CANTONESE (Incl YUEH) (1); SPANISH-CASTELLAN (2); FRENCH (8);

GERMAN (2); HUNGARIAN (1); RUSSIAN (1); HINDI (1) JAPANESE (1) NONE (7)

<u>NAME</u>	<u>ANTICIPATED NEXT ASSIGNMENT(S)</u>
MEISTER, COL Melvin E.	Unknown
HORNE, LTC Douglas E. S.	Chief, Army Section, MILGP-Nicaragua
RANNEY, LTC Thomas A.	J-4 Section, MAAG-Iran
ROBERTS, LTC Donald J.	Assistant Attache, New Delhi, India
RYBAT, LTC Edward	Special Operations Task Force, Europe
ARNOLD, MAJ Richard L.	Graduate School-Latin American Studies
BROWN, MAJ Martin A., III	Unknown
DE BAUCHE, MAJ Gary A.	Graduate School
FORREST, MAJ John B., Jr.	Unknown
GIDDINGS, MAJ Warrne P.	New Zealand
LEE, MAJ Edmund	Defense Language Institute (DLI) en route Taiwan (In-country training)
LOOMIS, MAJ Leonard J. (P)	USAINTA, Fort Meade
SPRAGUE, MAJ Ronald K. (P)	Faculty, USAIMA
TORRES, MAJ Manuel	Unknown
VANDERLAND, MAJ Peter A.	CGSC
WALL, MAJ Jerry K.	CGSC
WATKINS, MAJ George H.	Faculty, USAIMA
FERGUSON, CPT Michael	Ethiopia (In-country training)
FIELDS, CPT Clifford L.	Foreign Service Institute en route Ethiopia
HAZEN, CPT James C.	DLI (Spanish)
HINES, CPT John G.	DLI (Russian)
KOVACS, CPT Stephen Z. (P)	DLI (Russian)
O'GRADY, CPT Michael J.	Naval Postgraduate School, Monterey
ORR, CPT Raymond J.	Nicaragua (In-country training)
PETERSEN, CPT Michael A.	DLI (Farsi)
SELDEN, CPT George H.	USA Institute for Advanced Soviet and East European Studies - Garmish

STURM, CPT Henry B. (P)	Defense Liaison Office - Indonesia
WEGER, CPT Ray B.	France (In-country training)
YOUNG, CPT David F.	DLI (Spanish)
YOUNG, CPT Randy J.	Unknown